

**Audited Full Year Financial Statement And Dividend Announcement For the Year Ended  
31 December 2007**

**PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR  
AND FULL YEAR RESULTS**

**1(a) An income statement (for the group) together with a comparative statement for the corresponding  
period of the immediately preceding financial year**

<b>Group</b>	<b>2007 S\$'000</b>	<b>2006 S\$'000</b>	<b>Change %</b>
<b>Revenue</b>	168,659	134,248	25.6
Other operating income	2,120	1,867	13.6
Inventories and consumables used	(19,372)	(16,579)	16.8
Staff costs	(85,939)	(69,284)	24.0
Depreciation of property, plant and equipment	(4,220)	(3,374)	25.1
Operating lease expenses	(9,784)	(10,113)	(3.3)
Other operating expenses	(23,248)	(17,555)	32.4
<b>Profit from operating activities</b>	28,216	19,210	46.9
Finance expenses	(376)	(109)	245.0
Share of profits in a jointly-controlled entity	13,582	943	1,340.3
<b>Profit before income tax</b>	41,422	20,044	106.7
Income tax expense	(5,498)	(4,277)	28.5
<b>Profit for the year</b>	35,924	15,767	127.8
<b>Attributable to :</b>			
Equity holders of the parent	35,863	15,713	128.2
Minority interests	61	54	13.0
<b>Profit for the year</b>	35,924	15,767	127.8

**Profit from ordinary activities before taxation includes the following:**

	2007	2006
Group	S\$'000	S\$'000
<b>(a) Other operating income</b>		
Exchange gain	110	162
Interest income from fixed deposits and commercial notes	1,820	1,705
Gain on disposal of equity securities – held for trading	147	-
Net change in fair value of equity securities – held for trading	43	-

**(b) Other operating expenses**

Allowance for doubtful receivables	1,114	623
Amortisation of intangible assets	51	51
Loss on disposal of property, plant and equipment	-	7
Property, plant and equipment written off	34	47
Obsolete stocks	17	-

**The adjustment for under and over provision of tax in respect of prior years are as follows:**

	2007	2006
Group	S\$'000	S\$'000
<b>Current tax expense</b>		
Overprovision in respect of prior years	-	13
<b>Deferred tax expense</b>		
(Over)/Underprovision in respect of prior years	(61)	15
Reversal in respect of prior years	-	15

**1(b)(i) A balance sheet (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.**

	Group		Company	
	2007 S\$'000	2006 S\$'000	2007 S\$'000	2006 S\$'000
<b>Non-current assets</b>				
Property, plant and equipment	150,794	20,191	2,270	2,410
Intangible assets	307	206	152	-
Investment properties	84,400	-	-	-
Subsidiaries	-	-	202,650	74,873
Jointly-controlled entity	-	53,976	-	-
Membership rights, at cost	164	88	93	68
Deferred tax assets	1,315	994	-	-
	<u>236,980</u>	<u>75,455</u>	<u>205,165</u>	<u>77,351</u>
<b>Current assets</b>				
Investment in commercial notes	-	14,250	-	7,500
Investment in equity securities, held for trading	704	-	-	-
Inventories	3,803	3,424	1,150	1,149
Trade and other receivables	20,231	16,761	9,887	11,763
Cash and cash equivalents	19,744	41,946	7,223	35,747
	<u>44,482</u>	<u>76,381</u>	<u>18,260</u>	<u>56,159</u>
<b>Total assets</b>	<u>281,462</u>	<u>151,836</u>	<u>223,425</u>	<u>133,510</u>
<b>Equity attributable to equity holders of the parent</b>				
Share capital	170,047	101,050	170,047	101,050
Reserves	30,763	11,819	14,912	9,397
	<u>200,810</u>	<u>112,869</u>	<u>184,959</u>	<u>110,447</u>
<b>Minority interests</b>	224	273	-	-
<b>Total equity</b>	<u>201,034</u>	<u>113,142</u>	<u>184,959</u>	<u>110,447</u>
<b>Non-current liabilities</b>				
Deferred tax liabilities	737	746	121	135
<b>Current liabilities</b>				
Trade and other payables	47,716	30,013	33,997	18,207
Interest-bearing liabilities	25,260	1,994	1,711	1,822
Current tax payable	6,715	5,941	2,637	2,899
	<u>79,691</u>	<u>37,948</u>	<u>38,345</u>	<u>22,928</u>
<b>Total liabilities</b>	<u>80,428</u>	<u>38,694</u>	<u>38,466</u>	<u>23,063</u>
<b>Total equity and liabilities</b>	<u>281,462</u>	<u>151,836</u>	<u>223,425</u>	<u>133,510</u>

**1(b)(ii) Aggregate amount of group's borrowings and debt securities.**

**Amount repayable in one year or less, or on demand**

<b>As at 31/12/2007</b>		<b>As at 31/12/2006</b>	
Secured	Unsecured	Secured	Unsecured
S\$23,549,451	1,710,860	S\$0	S\$1,993,926

**Amount repayable after one year**

<b>As at 31/12/2007</b>		<b>As at 31/12/2006</b>	
Secured	Unsecured	Secured	Unsecured
S\$0	S\$0	S\$0	S\$0

**Details of any collateral**

The bank loan was secured on the Raffles Hospital building. Subsequent to year end, the Group refinanced the bank loan and is now unsecured.

**1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.**

	<b>2007</b>	<b>2006</b>
	<b>S\$'000</b>	<b>S\$'000</b>
<b>Operating activities</b>		
Profit before income tax	41,422	20,044
Adjustments for :-		
Amortisation of intangible assets	51	51
Depreciation of property, plant and equipment	4,220	3,374
Equity-settled share-based payment transactions	914	584
Exchange gain	(110)	(162)
Finance expenses	376	109
Gain on disposal of equity securities – held for trading	(147)	-
Interest income from fixed deposits and commercial notes	(1,820)	(1,705)
Loss on disposal of property, plant and equipment	-	7
Net change in fair value of equity securities – held for trading	(43)	-
Property, plant and equipment written off	34	47
Share of profits in a jointly-controlled entity	(13,582)	(943)
	<u>31,315</u>	<u>21,406</u>
Changes in working capital :-		
Inventories	(385)	(491)
Trade and other receivables	(3,588)	(4,491)
Trade and other payables	17,283	5,669
Cash generated from operations	<u>44,625</u>	<u>22,093</u>
Income taxes paid	(4,178)	(2,321)
Interest paid	(376)	(109)
<b>Cash flows from operating activities</b>	<u>40,071</u>	<u>19,663</u>
<b>Investing activities</b>		
Acquisition of a subsidiary, net of cash acquired	(64,002)	-
Acquisition of equity securities, held for trading	(1,901)	-
Interest received	1,957	1,636
Investment in commercial notes	(32,750)	(54,500)
Proceeds from sale of commercial notes	47,000	53,250
Proceeds from sale of equities – held for trading	1,387	-
Proceeds from sale of property, plant and equipment	-	39
Purchase of club memberships	(76)	-
Purchase of intangible asset	(152)	-
Purchase of property, plant and equipment	(4,286)	(2,300)
<b>Cash flows used in investing activities</b>	<u>(52,823)</u>	<u>(1,875)</u>
<b>Financing activities</b>		
Dividends paid	(17,766)	(15,502)
Dividends paid to minority shareholders of the subsidiary	(10)	(12)
Net proceeds from issue of ordinary shares	63,935	-
Proceeds from issue of shares under share option scheme	5,062	4,843
Repayment of bank loan	(60,332)	-
Repayment of loan to minority shareholder	(100)	-
<b>Cash flows used in financing activities</b>	<u>(9,211)</u>	<u>(10,671)</u>
<b>Net (decrease)/ increase in cash and cash equivalents</b>	<u>(21,963)</u>	<u>7,117</u>
Cash and cash equivalents at beginning of the year	41,774	34,767
Effect of exchange rate changes on balances held in foreign currency	(67)	(110)
<b>Cash and cash equivalents at end of the year</b>	<u>19,744</u>	<u>41,774</u>
Cash and cash equivalents at end of the year include the following :		
Cash & fixed deposits	19,744	41,946
Bank overdrafts	-	(172)
	<u>19,744</u>	<u>41,774</u>

**1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.**

Group	Share capital	Share premium	Currency translation reserve	Share option reserve	Accumulated profits	Total attributable to equity holders of the Company	Minority interests	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>At 1 January 2006</b>	40,035	56,172	(8)	1,123	10,168	107,490	231	107,721
Transfer from share premium account to share capital upon implementation of the Companies (Amendment) Act 2005	56,172	(56,172)	-	-	-	-	-	-
Issue of shares under Raffles Medical Group Employees' Share Option Scheme	4,843	-	-	-	-	4,843	-	4,843
Translation differences relating to financial statements of foreign subsidiaries	-	-	(259)	-	-	(259)	-	(259)
Net profit for the year	-	-	-	-	15,713	15,713	54	15,767
Total recognised income and expense for the year	-	-	(259)	-	15,713	15,454	54	15,508
Value of employee services received for issue of share options	-	-	-	584	-	584	-	584
Interim Ordinary & Special dividend paid of 1.0 cent per ordinary share	-	-	-	-	(4,107)	(4,107)	-	(4,107)
Final & Special dividend paid of 3.0 cents per ordinary share	-	-	-	-	(11,395)	(11,395)	-	(11,395)
Dividends distributed to minority shareholders	-	-	-	-	-	-	(12)	(12)
<b>At 31 December 2006</b>	<b>101,050</b>	<b>-</b>	<b>(267)</b>	<b>1,707</b>	<b>10,379</b>	<b>112,869</b>	<b>273</b>	<b>113,142</b>
<b>At 1 January 2007</b>	<b>101,050</b>	<b>-</b>	<b>(267)</b>	<b>1,707</b>	<b>10,379</b>	<b>112,869</b>	<b>273</b>	<b>113,142</b>
Issue of shares under Raffles Medical Group Employees' Share Option Scheme	5,062	-	-	-	-	5,062	-	5,062
Issue of 50 million new ordinary shares	65,000	-	-	-	-	65,000	-	65,000
Share issue expenses	(1,065)	-	-	-	-	(1,065)	-	(1,065)
Translation differences relating to financial statements of foreign subsidiaries	-	-	(67)	-	-	(67)	-	(67)
Net profit for the year	-	-	-	-	35,863	35,863	61	35,924
Total recognised income and expense for the year	-	-	(67)	-	35,863	35,796	61	35,857
Value of employee services received for issue of share options	-	-	-	914	-	914	-	914
Repayment of loan to minority shareholder	-	-	-	-	-	-	(100)	(100)
Interim Ordinary dividend paid of 1.0 cent per ordinary share	-	-	-	-	(5,144)	(5,144)	-	(5,144)
Final & Special dividend paid of 3.0 cents per ordinary share	-	-	-	-	(12,622)	(12,622)	-	(12,622)
Dividends distributed to minority shareholders	-	-	-	-	-	-	(10)	(10)
<b>At 31 December 2007</b>	<b>170,047</b>	<b>-</b>	<b>(334)</b>	<b>2,621</b>	<b>28,476</b>	<b>200,810</b>	<b>224</b>	<b>201,034</b>

<b>Company</b>	Share capital S\$'000	Share premium S\$'000	Share option reserve S\$'000	Accumulated profits S\$'000	Total S\$'000
<b>At 1 January 2006</b>	40,035	56,172	560	4,347	101,114
Transfer from share premium account to share capital upon implementation of the Companies (Amendment) Act 2005	56,172	(56,172)	-	-	-
Issue of shares under Raffles Medical Group Employees' Share Option Scheme	4,843	-	-	-	4,843
Net profit for the year	-	-	-	19,653	19,653
Total recognised income and expense for the year	-	-	-	19,653	19,653
Value of employee services received for issue of share options	-	-	339	-	339
Interim Ordinary & Special dividend paid of 1.0 cents per ordinary share	-	-	-	(4,107)	(4,107)
Final & Special dividend paid of 3.0 cents per ordinary share	-	-	-	(11,395)	(11,395)
<b>At 31 December 2006</b>	101,050	-	899	8,498	110,447
<b>At 1 January 2007</b>	101,050	-	899	8,498	110,447
Issue of shares under Raffles Medical Group Employees' Share Option Scheme	5,062	-	-	-	5,062
Issue of 50 million new ordinary shares	65,000	-	-	-	65,000
Share issue expenses	(1,065)	-	-	-	(1,065)
Net profit for the year	-	-	-	22,819	22,819
Total recognised income and expense for the year	-	-	-	22,819	22,819
Value of employee services received for issue of share options	-	-	462	-	462
Interim Ordinary dividend paid of 1.0 cent per ordinary share	-	-	-	(5,144)	(5,144)
Final & Special dividend paid of 3.0 cents per ordinary share	-	-	-	(12,622)	(12,622)
<b>At 31 December 2007</b>	170,047	-	1,361	13,551	184,959

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

**(a) Changes in share capital arising from exercise of share options**

During the year ended 31 December 2007, the Company issued 10,493,000 new shares, upon the exercise of options under the Raffles Medical Group Employee's Share Option Scheme.

**Before One for Ten Bonus Issue – Employees & Non-Employees**

Exercise price per share	S\$0.43	S\$0.33	S\$0.285	S\$0.42	S\$0.51	S\$0.78
No. of new shares issued	1,058,000	1,797,000	546,000	1,314,000	1,795,000	1,679,000

**After adjustment for Bonus Issue - Employees**

New exercise price <sup>(1)</sup> per share	S\$0.32	S\$0.23	S\$0.185	S\$0.33	S\$0.42	S\$0.71
No. of new shares issued	449,000	195,000	32,000	205,000	405,000	788,000

**After adjustment for Bonus Issue – Non-Employees**

New exercise price <sup>(1)</sup> per share	S\$0.30	S\$0.40	S\$0.68
No. of new shares issued	100,000	100,000	30,000

<sup>(1)</sup> Adjustment to share option exercise prices arising from the issuance of one for ten bonus issue.

On 2 April 2007, 4,062,000 options were granted to 6 independent directors of the Company and subsidiaries and 323 full-time employees, pursuant to the Raffles Medical Group 2000 Scheme to subscribe for ordinary shares at an exercise price of S\$1.21, which is now revised to S\$1.15 and S\$1.14 for employees and non-employees respectively, due to the adjustment of one for ten bonus share issue.

As at 31 December 2007, there were outstanding options for conversion into 15,927,000 (2006 : 23,238,000) ordinary shares.

**(b) Bonus issue**

On 8 May 2007, the Company issued 42,073,394 new ordinary shares (the "Bonus Issue") in the capital of the Company. This was issued on the basis of one (1) bonus share for every ten (10) existing ordinary shares held by the Shareholders of the Company.

**(c) Issue of new share capital**

On 29 June 2007, the Company placed out 50,000,000 new shares at S\$1.30 per placement share in conjunction with the acquisition of the remaining 50% stake in Raffles Hospital Properties Pte Ltd, (formerly known as CapitaLand-Raffles Properties Pte Ltd). These shares have been fully placed with V-Sciences Investments Pte Ltd, a wholly owned subsidiary of Temasek Holdings (Private) Limited (25,000,000 placement shares), and Qatar Investment Authority, the investment arm of the Government of Qatar (25,000,000 placement shares).



**2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.**

The full-year financial statements on consolidated results for the year ended 31 December 2007 have been audited in accordance with Singapore Standards on Auditing.

**3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).**

As attached.

**4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.**

Accounting policies and methods of computation used in the consolidated financial statements for the year ended 31 December 2007 are consistent with those applied in the financial statements for the year ended 31 December 2006.

**5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.**

Not applicable.

**6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.**

	<b>2007</b>	<b>2006 Restated</b>
6.(a) Earnings per ordinary share for the year based on 1(a) above :-		
(i) Based on existing issued share capital [A]	7.36 cents	3.50 cents
(ii) On a fully diluted basis [B]	7.23 cents	3.44 cents

[A] The calculation of earnings per ordinary share is based on weighted average shares of 487,248,752 (2006 : 448,521,792) in issue during the year.

[B] The calculation of earnings per ordinary share (on a fully diluted basis) is based on weighted average shares of 495,692,490 (2006 : 457,156,928) in issue during the year.

[C] The comparative figures for 2006 have been restated to take into account the one for ten bonus shares issued.

**7. Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the:-**

- (a) current financial period reported on; and  
(b) immediately preceding financial year.**

	Group		Company	
	31/12/2007	31/12/2006 Restated	31/12/2007	31/12/2006 Restated
7. (a) Net asset value per ordinary share [D]	38.98 cents	24.87 cents	35.91 cents	24.34 cents

[D] The calculation of net asset value per ordinary share is based on 515,111,393 (2006 : 453,799,499) shares as at 31 December 2007. The comparative figures for 31 December 2006 have been restated to take into account the one for ten bonus shares issued.

**8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and  
(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

Revenue for the Group showed a healthy growth of **S\$168.7** million in 2007 as compared to **S\$134.2** million in 2006, an increase of **25.6%**. All divisions contributed positively to the growth of the Group with revenue from Healthcare and Hospital Services divisions increasing **14.4%** and **34.3%** respectively.

The Group's profit after tax increased **127.8%** from **S\$15.8** million in 2006 to **S\$35.9** million in 2007. The strong revenue growth from increasing patient load, a wider range of medical specialties and improved operating efficiencies had contributed to the improved profit of **S\$28.2** million from operating activities. The outstanding **S\$35.9** million Group's profit after tax is also the result of a one-time gain of **S\$12.5** million from the 50% share in Raffles Hospital Properties Pte Ltd ("RHPPL", formerly known as CapitalLand-Raffles Properties Pte Ltd) upon the revaluation of Raffles Hospital building.

On 28<sup>th</sup> September 2007, the Group completed the acquisition of the remaining 50% stake in RHPPL, which owns the Raffles Hospital building located at 585 North Bridge Road, Singapore 188770.

In conjunction with the above acquisition, the Group placed out 50 million new shares at S\$1.30 per share to V-Sciences Investments Pte Ltd, a wholly owned subsidiary of Temasek Holdings (Private) Limited (25 million placement shares) and Qatar Investment Authority, the investment arm of the Government of Qatar (25 million placement shares).

The Group also completed a one for ten bonus issue on 8 May 2007.

**9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

The current financial year's results are in line with the Directors' expectations as disclosed in the Group's Q3 2007 results announcement.

**10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

The Group has benefited from the strong Singapore economy and the growth in the region.

**RafflesHospital** continues to attract more patients, foreign as well as local. Increased patient load further enhances its operating efficiencies and margins. With the recent acquisition and resultant full ownership of the Hospital building, Raffles Hospital will be able to benefit from the greater flexibility to optimize the use of Hospital and clinic space. The Group's cash has also been used to reduce the loan at Raffles Hospital Properties Pte Ltd.

Healthcare Services division continues to grow with more services rendered. International Medical Insurers, with more corporate and personal clients, is growing strongly this year.

Overall, the expected slower growth in the United States could result in slower growth in the Singapore and Asian economies and consequently dampen the Group's growth. Based on the current economic outlook for Singapore, the Directors expect the Group to continue to perform well for the coming year.

**11. Dividend**

**(a) Current Financial Period Reported On**

**Any dividend declared for the current financial period reported on?** Yes

Name of Dividend	Interim
Dividend Type	Ordinary
Dividend Amount per Share (in cents)	1.0 cent per ordinary share (one tier tax)
Tax Rate	Tax Exempt

Name of Dividend	Final
Dividend Type	Ordinary
Dividend Amount per Share (in cents)	1.5 cent per ordinary share (one tier tax)
Tax Rate	Tax Exempt

**(b) Corresponding Period of the Immediately Preceding Financial Year**

**Any dividend declared for the corresponding period of the immediately preceding financial year?** Yes

Name of Dividend	Interim	Interim
Dividend Type	Ordinary	Special
Dividend Amount per Share (in cents)	0.5 cent per ordinary share (one tier tax)	0.5 cent per ordinary share (one tier tax)
Tax Rate	Tax Exempt	Tax Exempt

Name of Dividend	Final	Final
Dividend Type	Ordinary	Special
Dividend Amount per Share (in cents)	2.0 cent per ordinary share (one tier tax)	1.0 cent per ordinary share (one tier tax)
Tax Rate	Tax Exempt	Tax Exempt

**11. Dividend (cont'd)**

**(c) Date payable**

The Directors are pleased to recommend a final dividend of 1.5 cents per share amounting to S\$7,726,671 in respect of the financial year ended 31 December 2007 for approval by the shareholders at the next Annual General Meeting to be convened on 21 April 2008. The date of payment of the proposed dividend, if approved at the Annual General Meeting, will be paid on 14 May 2008.

**(d) Books closure date**

Notice is hereby given that the Share Transfer Books and Register of Members of the Company will be closed on 1 May 2008 on which day no share transfer will be effected.

Duly completed registrable transfers received by the Company's Share Registrar, M & C Services Private Ltd, 138 Robinson Road #17-00, Singapore 068906, up to the close of business at 5.00 p.m. on 30 April 2008 will be registered to determine shareholders' entitlements to the Final Dividend.

**12. If no dividend has been declared/recommended, a statement to that effect.**

Not applicable.

**PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT**  
**(This part is not applicable to Q1, Q2, Q3 or Half Year Results)**

**13. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year**

**Business Segments**

	<b>Healthcare services S\$'000</b>	<b>Hospital services S\$'000</b>	<b>Investment holdings S\$'000</b>	<b>Eliminations S\$'000</b>	<b>Total operations S\$'000</b>
<b>2007</b>					
<b>Revenue and expenses</b>					
Revenue from external customers	69,658	98,988	13	-	168,659
Inter-segment revenue	75	7,329	2,858	(10,262)	-
Total revenue	<u>69,733</u>	<u>106,317</u>	<u>2,871</u>	<u>(10,262)</u>	<u>168,659</u>
Segment results	<u>6,350</u>	<u>19,775</u>	<u>2,091</u>	<u>-</u>	<u>28,216</u>
Finance expenses					(376)
Share of profits in a jointly-controlled entity	-	-	13,582	-	13,582
Income tax expense					(5,498)
Profit for the year					<u>35,924</u>

	<b>Healthcare services S\$'000</b>	<b>Hospital services S\$'000</b>	<b>Investment holdings S\$'000</b>	<b>Eliminations S\$'000</b>	<b>Total operations S\$'000</b>
<b>Other segment information</b>					
Capital expenditure	<u>1,112</u>	<u>3,174</u>	<u>-</u>	<u>-</u>	<u>4,286</u>
Depreciation of property, plant and equipment	<u>1,136</u>	<u>2,326</u>	<u>190</u>	<u>568</u>	<u>4,220</u>
Amortisation of intangible assets	<u>-</u>	<u>-</u>	<u>51</u>	<u>-</u>	<u>51</u>
Other non-cash expenses	<u>110</u>	<u>1,038</u>	<u>-</u>	<u>-</u>	<u>1,148</u>

### 13. Business Segments (cont'd)

	Healthcare services S\$'000	Hospital services S\$'000	Investment holdings S\$'000	Eliminations S\$'000	Total operations S\$'000
<b>2006</b>					
<b>Revenue and expenses</b>					
Revenue from external customers	60,676	73,519	53	-	134,248
Inter-segment revenue	302	5,664	498	(6,464)	-
Total revenue	<u>60,978</u>	<u>79,183</u>	<u>551</u>	<u>(6,464)</u>	<u>134,248</u>
Segment results	<u>6,058</u>	<u>12,932</u>	<u>220</u>	<u>-</u>	<u>19,210</u>
Finance expenses					(109)
Share of profits in a jointly-controlled entity	-	-	943	-	943
Income tax expense					(4,277)
Profit for the year					<u><u>15,767</u></u>
<b>Other segment information</b>					
Capital expenditure	<u>839</u>	<u>1,461</u>	<u>-</u>	<u>-</u>	<u>2,300</u>
Depreciation of property, plant and equipment	<u>1,160</u>	<u>2,024</u>	<u>190</u>	<u>-</u>	<u>3,374</u>
Amortisation of intangible assets	<u>-</u>	<u>-</u>	<u>51</u>	<u>-</u>	<u>51</u>
Other non-cash expenses	<u>54</u>	<u>603</u>	<u>20</u>	<u>-</u>	<u>677</u>

### 13 . Business Segments (cont'd)

	Healthcare services S\$'000	Hospital services S\$'000	Investment holdings S\$'000	Eliminations S\$'000	Total operations S\$'000
<b>2007</b>					
<b>Assets and Liabilities</b>					
Segment assets	237,976	53,830	348,285	(359,944)	280,147
Deferred tax assets					1,315
Total assets					<u>281,462</u>
Segment liabilities	50,249	32,253	210,617	(220,143)	72,976
Current and deferred tax liabilities					7,452
Total liabilities					<u>80,428</u>
<b>2006</b>					
<b>Assets and Liabilities</b>					
Segment assets	146,982	37,053	8,003	(95,172)	96,866
Interest in jointly-controlled entity	-	-	53,976	-	53,976
Deferred tax assets					994
Total assets					<u>151,836</u>
Segment liabilities	33,441	15,891	62,791	(80,116)	32,007
Current and deferred tax liabilities					6,687
Total liabilities					<u>38,694</u>

14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Not applicable.

15. A breakdown of sales.

		Group		
		31/12/2007 S\$'000	31/12/2006 S\$'000	Change %
15 (a)	Revenue reported for first half	79,074	63,682	24.2
15 (b)	Operating profit after tax before deducting minority interests reported for first half year	19,914	6,703	197.1
15 (c)	Revenue reported for second half	89,585	70,566	27.0
15 (d)	Operating profit after tax before deducting minority interests reported for second half year	16,010	9,064	76.6

16. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

	Latest Full Year (S\$'000)	Previous Full Year (S\$'000)
Ordinary	17,766	15,502
Preference	0	0
Total	17,766	15,502

**BY ORDER OF THE BOARD**

Tan Kim Choon Kimmy  
Company Secretary  
18 February 2008