MEDIA RELEASE

RafflesMedicalGroup ANNOUNCES CESSATION OF MS WOO YENG YENG AS CHIEF FINANCIAL OFFICER

Singapore, 7 November 2026 – ***RafflesMedicalGroup*** (**The Company**) today announced the resignation of Ms Woo Yeng Yeng as its Chief Financial Officer with effect from 31 December 2026.

Ms Woo is resigning from the role to pursue personal interests.

Since joining ***RafflesMedicalGroup*** on 1 October 2025, Ms Woo has played a key role in corporate finance, tax, treasury, investor relations, risk management, legal, leasing and procurement.

The Board of Directors and the Company would like to record our appreciation to Ms Woo Yeng Yeng. We thank her for her contributions and wish her well in her future endeavours.

The Company has undertaken a search for a new Chief Financial Officer. In the meantime, the Group Financial Controller, Mrs Kimmy Goh, will cover her duties.

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RafflesMedicalGroup

About Us

About Raffles Medical Group

Founded in 1976, ***RafflesMedicalGroup*** (RMG or the Group) is one of the leading integrated private healthcare providers in the region, providing a continuum of services from primary and tertiary care to health insurance for people across Asia. A proudly Singaporean brand, RMG is listed on the mainboard of the Singapore stock exchange (SGX: BSL) and operates in 12 cities in five countries in Asia. This network includes four hospitals and over 100 multi-disciplinary clinics, offering services such as health screening, specialist care, diagnostic radiology, dental and traditional Chinese medicine. Together with about 2,900 employees, RMG brings 50 years of trusted healthcare expertise and care to more than 2.8 million patients across our network as their trusted partner for health. For more information, please visit rafflesmedicalgroup.com.

About Raffles Medical

RafflesMedical is the primary care network of ***RafflesMedicalGroup*** operating over 55 practices and clinics in Singapore providing family medicine, health screening and dental services. ***RafflesMedical*** also has Japanese clinics and/or clinics offering Japanese services in Singapore, Beijing, Shanghai, Osaka, Fukuoka, and Ho Chi Minh City, servicing its Japanese patients with family medicine and dental services. In Singapore, ***RafflesMedical*** represents one of the largest networks of primary care clinics and services over 7,000 corporate clients, supporting the healthcare needs of businesses and employees. Through ***RafflesMedicalInternational***, the ***Raffles*** brand of quality and affordable care is available to patients in 12 cities, including Singapore, Greater China, Japan as well as Cambodia and Vietnam.

About Raffles Hospital

RafflesHospital is the flagship private tertiary hospital offering of the Group in Singapore that currently operates a growing network of tertiary hospitals in Singapore and China, including ***RafflesHospitalChongqing***, ***RafflesHospitalShanghai***, ***RafflesHospitalBeijing*** and American International Hospital (AIH) in Ho Chi Minh City, Vietnam, which the Group commenced managing in January 2024. In Singapore, ***RafflesHospital*** offers a comprehensive range of medical and dental specialties as well as diagnostic services. ***RafflesHospital*** is the only private tertiary hospital certified by the Ministry of Health to meet the stringent standards of acute trauma care. Since 2015, ***RafflesHospital*** has been the first and only private healthcare provider in Singapore to collaborate with the Ministry of Health under the Acute and Critical Care Scheme to serve the community. Under the collaboration, ***RafflesHospital's*** Raffles24 Acute & Critical Care provides care to patients sent in by the Singapore Civil Defence Force ambulances. ***RafflesHospital*** also operates more than 30 specialist centres and specialist satellite clinics, covering over 30 disciplines. Subscribing to the Group Practice model of healthcare, over 1,500 physicians, nurses and allied healthcare professionals bring the Raffles brand of quality, peer-reviewed healthcare to patients in the region.

About Raffles China Healthcare

RafflesChinaHealthcare is the operating division of the ***RafflesMedicalGroup*** in China. The Group's presence in China began in 1995 with the opening of ***RafflesMedicalGroup's*** first overseas clinic in Hong Kong. Since then, ***RafflesChinaHealthcare*** has grown its presence and provides primary and tertiary care through its clinics and hospitals in five cities – Beijing, Shanghai, Chongqing, Nanjing, and Hong Kong SAR. ***RafflesChinaHealthcare***'s network of tertiary hospitals includes ***RafflesHospitalChongqing***, Singapore's first private tertiary hospital in China, and ***RafflesHospitalShanghai***, which opened in July 2021, as well as the ***RafflesHospitalBeijing***, bringing the Raffles brand of quality, peer-reviewed healthcare to more patients in China.

About Raffles Health Insurance

RafflesHealthinsurance (RHI) is the health insurance division of ***RafflesMedicalGroup***, providing healthcare insurance to corporates and individuals in Singapore. Backed by the expertise of a trusted medical group with 50 years of experience, ***RafflesHealthinsurance*** seeks to provide healthcare financing solutions that cater to the needs of all its policy owners and members. Incorporated in 2004, ***RafflesHealthinsurance*** is a wholly-owned subsidiary of the ***RafflesMedicalGroup*** and is an Integrated Shield Plan provider appointed by the Ministry of Health in Singapore. ***RafflesHealthinsurance***, through its partnership with Bupa Global, also offers a wider range of international private health plans, which are co-insured by RHI and Bupa, to cater to the needs of individuals and corporate clients of the international business community in Singapore.